



February 12, 2021 AEON CO., LTD.

Change in executive officers and Organizational Reform

Aeon Co., Ltd., hereby announces that the following change in executive officers and organizational reform were approved at the meeting of the Board of Directors held today.

1. Objective of organization reform

In FY2021, the company will pursue to dramatically improve its competitiveness and profitability by establishing an organizational structure to not only drive Digital shift, Regional shift, Asia shift, but also to strongly push forward the reformation of its supply chain.

Also, the company will appoint designated Officers to each business (abolishing Officers concurrently holding multiple roles) enabling swift decision making, further drive the reformation of Group management, pursue Group synergy, and maximize its corporate value.

2. Organizational reform (as of March 1, 2021)

- (1) Reorganize Digital/China Officer, to appoint Digital Officer, while China business is to be managed under China HQ.
- (2) Reorganize SM/Merchandising and Logistics Officer, to appoint SM Officer, DS Officer, Merchandising Officer and Logistics Officer respectively.
- (3) Reorganize CSR/PR/IR Officer, to appoint CSR Officer.
- (4) Reorganize Secretary/Corporate Development Officer, to appoint Corporate Development Officer and Secretary/PR Officer respectively.

3. Changes in Executive Officers (as of March 1, 2021)

[New role]	[Current role]	[Name]
Executive Vice President and Representative Executive Officer, Supermarket Business	Executive Vice President and Representative Executive Officer, Supermarket Business and Merchandise/Logistics	Motohiro Fujita
Executive Vice President and Executive Officer, Digital Business	Executive Vice President and Executive Officer, Digital Business and China Business	Yuki Habu
Executive Officer, Discount store Business	Chief Officer, Discount store Business	Manabu Oike (*)
Executive Officer, Merchandising	Director and President, AEON VIETNAM Co., LTD	Yasuo Nishitohge (*)

4. Chief Officers (as of March 1, 2021)

[New role]	[Current role]	[Name]
Chief Officer, CSR	Executive Officer, CSR & Communications	Kahori Miyake
Chief Officer, Service/Specialty Store Business	Representative Director and President, AEON Fantasy Co., Ltd.	Nobuyuki Fujiwara (*)
Chief Officer, Logistics	Representative Director and Vice President, United Super Markets Holdings Inc. and Representative Director and President, Maxvalu Kanto Co., Ltd.	Daisuke Tezuka (*)

(*) newly appointed

- Nobuyuki Fujiwara will concurrently hold the position as Representative Director and President of Aeon Fantasy.
- **Daisuke Tezuka will concurrently hold the position as Representative Director and Vice President of United Supermarket Holdings.

5. Profile of newly appointed Executive Officers

Name Manabu Oike
Birthdate December 15, 1957

Career

1981 March Joined JUSCO (current Aeon Co., Ltd.)

2000 April GM, Miyagi/Fukushima/Yamagata regional merchandising, SSM Merchandise HQ,

Aeon Co., Ltd.

2001 May Deputy GM, Merchandising, Ministop

2003 February GM, Deli business, Ministop

2004 March GM, Merchandise reform, Delica merchandising HQ, Aeon Co., Ltd.

2006 September GM, My basket business, Aeon Co., Ltd.

2011 September Representative Director and President, My basket
 2013 March CEO of Strategic Small Store business, Aeon Co., Ltd.

2014 March Senior Executive Officer, CEO of SM/DS/Small Store business, Aeon Co., Ltd.

2015 February Executive Officer, Aeon Co., Ltd.

2015 March Chairman of Small Store business Executive Committee, Aeon Co., Ltd.

2018 February Representative Director and Chairman, Ministop

2020 November Officer, DS business, Aeon Co., Ltd. (current position)

Name Yasuo Nishitohge Birthdate February 5, 1967

Career

1989 March Joined JUSCO (current Aeon Co., Ltd.)

1998 May Store manager, Maxvalu Esashi store, JUSCO

2000 May Store manager, Maxvalu Kakamigahara store, JUSCO

2002 August GM, Maxvalu Hokuriku business, Aeon Co., Ltd.
2004 March GM, Sanin regional business, Aeon Co., Ltd.
2006 March GM, Nagano regional business, Aeon Co., Ltd.
2011 October Director and President, AEON VIETNAM Co., LTD

2017 April Officer, Vietnam business, Aeon Co., Ltd.

2019 March Executive Officer, ASEAN business, Aeon Co., Ltd.

2020 March Director and President, AEON VIETNAM Co., LTD (current position)

5. Profile of newly appointed Chief Officers

Name Nobuyuki Fujiwara
Birthdate August 20, 1968

Career

2004 May Joined Aeon Fantasy

2012 January Director and President, Aeon Fantasy (CHINA)2013 January Chairman and President, Aeon Fantasy (CHINA)

2014 January Chairman, Aeon Fantasy (CHINA)2015 September Head of China business, Aeon Fantasy

2017 May Director, Aeon Fantasy

2018 May Representative Director and President, Aeon Fantasy (current position)

Name Daisuke Tezuka
Birthdate September 19, 1975

Career

2002 September Joined Aeon Credit Service

2006 June Aeon Financial Preparatory Company2007 November Senior Manager, Planning, Aeon Bank

2011 July Strategy, Aeon Co., Ltd.2012 May GM, Strategy, Aeon Co., Ltd.

2016 May Representative Director, United Supermarket Holdings

Director, The Maruetsu, Inc. (current Position)

Director, Maxvalu Kanto Co., Ltd.

2017 March Representative Director and President, Maxvalu Kanto Co., Ltd. (current position)

2018 July Representative Director and Head of Corporate Planning HQ & Corporate Management

HQ & ICT HQ, United Super Markets Holdings Inc.

2019 March Representative Director and Vice President & Head of Corporate Management HQ,

United Super Markets Holdings Inc.

2020 March Representative Director and Vice President, United Super Markets Holdings Inc.

(current position)