

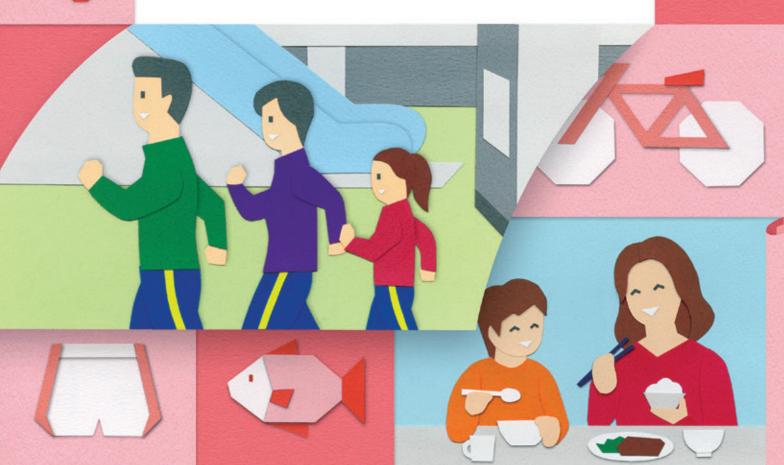
With Health & Wellness as the Base: Supporting a Daily Lifestyle Full of Energy

支援活力充沛的日常生活

一作为健康与保健的据点—







The Power of Local Specialties

当地物产的力量 100

Rich sweetness and creaminess that melts in your mouth

Anno Sweet Potato

(Nishinoomote City, Kagoshima Prefecture)

The "Anno sweet potato" from Tanegashima grow bathing in the strong summer sunlight and ocean winds. By letting them mature for over three weeks after harvest, the sugar concentration is increased. Its characteristics are the syrup-like rich sweetness and the creaminess that slowly melts on your tongue. To truly enjoy the taste of Anno potatoes, it's recommended they be slowly roasted or as a confectionary sweet.

浓香甘甜与润滑口感 **安纳红薯**

(鹿川岛具西>表市)

种子岛的"安纳红薯"充分沐 浴在盛夏强烈的日照与海风中。采 收后成熟三周以上,糖度得以提 高。"安纳红薯"上有如蜂蜜一般古 厚的甘甜和酸化干舌尖的润滑 感。建议品梁经过长时间烤制的烤 红薯、甘薯点心等感受食材最原始 的美味。



In cooperation with the region, the Tanegashima Anno Potato Food Service Industry Board was established as part of Aeoris Food Aftisan project, which strives to inherit traditional skills through partnerships with producers who are working to preserve local specialities. 永旺在午ood Artisan (食品匠人)"活动中设立了与地区共同协作的"种子企业代理各位产业平衡。 (为与中华上风格的生产和优势各个人系统 多为准备的技术及价格系

http://www.foodartisan.ic

Illustration by AYA COHARU

contents

- 01 The Power of Local Specialties 当地物产的力量
- 02 Special Feature 特集

With Health & Wellness as the Base:

Supporting a Daily Lifestyle Full of Energy

支援活力充沛的日常生活-作为健康与保健的据点-

Interviev

To Think About Health is to Think About Life Yoshiki Ishikawa Preventive Medicine Researcher 思考健康即思考人生

石川善树 预防医学研究专家

Visio

Providing a Place Which Makes One Naturally Happy 提供自然而然获得活力的场所

Communit

A Place Where People Gather and Smiles Are Born 打造人群汇集、笑颜绽放的美好空间

Managemen

Health Promotion Even in Business Management 在经营中同时增进健康

- 11 To Fulfill a Corporate Mission: Aeon's Businesses that Lead to Achieving SDGs 为实现企业的使命——有助于实现SDGs的永旺事业—
- 13 Epicurean Delights 美味礼赞
- 14 Aeon Sustainable Activities 环保与社会贡献活动
- 15 Group News 集团新闻
- 17 Group Companies 集团企业一览





Cover Art by HIROKI SUZUKI

An artist who places special emphasis on the feeling and texture of cutting, folding and ripping paper.

For this special feature, he has depicted how the AEON stores help

For this special feature, he has depicted how the AEON stores help create healthy lifestyles for the customers and community through its health-related products and services.

擅长通过剪、折、撕纸等手法塑造质感的艺术家。插画展现了满载健康商 品与服务的永旺店铺开启顾客健康生活的景象。

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本古土自在人们从的经验的经济中等。







SPECIAL FEATURE 特集

With Health & Wellness as the Base:

Supporting a Daily Lifestyle Full of Energy

Longevity is progressing in Japan, and it is becoming normal for people to live for over 100 years.

In light of this, Japan is aiming to realize an even longer-living healthy society in which each citizen can live a full and happy life. This issue features Aeon's efforts to support the health of people in the community with health & wellness as the base principle. The interview with Yoshiki Ishikawa, a preventive medicine researcher, provides insight on his ideas of how people can live better.

支援活力充沛的日常生活

一作为健康与保健的据点—

日本长寿人口目益增多,人能活到100岁以上变得越来越寻常。

在这一趋势下,日本提出了建设延长健康寿命社会的目标,让每一位国民能始终精神饱满地生活。

本期将介绍永旺作为健康与保健的据点帮助当地民众打造健康生活的相关举措。

卷首访谈采访了为人们实现更好人生提供建议的预防医学研究专家石川善树先生。

Yoshiki Ishikawa

石川善林

To Think About Health is to Think About Life

Preventing an illness from developing, that is preventive medicine. Here to provide insight on his research on the factors that influence one's health and his proposals on how people can lead better lives is Yoshiki Ishikawa, preventive medicine researcher.

思考健康即思考人生

预防医学的主旨是防止疾病发生。本期我们采访了预防医学研究专家石川善树先生, 他通过研究对健康造成影响的主要因素,为人们实现更好的人生提供建议。

In order to aim for a state of well-being It is important to have many connections

In 1979, the United States adopted a "Healthy People" policy concerning health promotion. Upon conducting a quantitative study on how the four factors of medical system, environment, genetics and lifestyle habit effect health, it became evident that lifestyle habit is the most influential. Based on this, preventive medicine as in improving lifestyle habits to prevent the occurrence of disease attracted attention. Up until then, importance had been placed on treatment and a medical system for people with illnesses to make sure the illness didn't get worse. However, the health policy contents of each country have changed from treatment to prevention and the improvement of lifestyle habits.

Since 2000, it has been proven that the "connection" between people has an even greater influence on health than lifestyle habits such as diet and exercise. With such a great discovery, modern day preventive medicine is changing from "disease prevention" to "prevention from dropping from a healthy state". In other words, it is changing direction to aim for "well-being (a state of being full-heartedly happy and satisfied)".

Humans are social animals which instinctively seek connections with people. For example, all humans have the desire to be trusted by others. When this desire is satisfied, it has been medically proven that oxytocin which is called the "trust hormone" increases in the body and leads to a sense of security. This trust only comes from connection with people.

It is also known that it is better to have more connections with people. It is not only easier to obtain help and information from people, but one dissertation ascertained that patients with heart disease were apt to live longer the more people they had come to visit them. In addition, it is good to belong to multiple communities such as work, hobbies and learning. However, frustration will be accumulated if there is just a connection with no change in each area. Therefore, in order to live a long satisfactory life, it is important to reflect upon each week and find at least one thing that has progressed and changed.

It is important to think WHY and HOW in life and business.

I have talked about how it is important to have many connections with others to aim for a state of well-being. However, this is only a methodology (WHAT). Japanese people are well read on the topic of health and are knowledgeable about methodology

保持众多的人际纽带对 拥有幸福与康乐生活至关重要

1979年,美国提出了与增进健康相关的政策规划——"健康 人民(Healthy People)"。在制定规划时对医疗制度、环境、 遗传、生活习惯应性、上因对健康所产生影响进行了定量调查、 结果表示生活习惯产生的影响最大。改善生活习惯、预防疾病发 生的预防医学理念受到广泛关注。在此之前,社会普遍重视的是 以患病者为对象、让疾病不再恶化的治疗及医疗制度。预防医学 概念诞生后,各国的健康政策内容也从治疗向预防、改善生活习 惯逐渐转变。

2000年后, 有关研究证明: 较比饮食、运动等生活习惯, 人与人之间的"钳带"坚对健康最大的影响因素, 在这一重大发现的 背景下, 现代预防医学逐渐从"预防疾病"向"预防从健康状态 衰退"的方向转变。换言之, 即向拥有"well-being(发自内心的 幸福与康怀生活)"状态的方向转变。

人是本能渴望与他人保持组带联系的社会性动物。例如, 人都渴望被他人所信任。医学证明如果这一欲望得到满足,人体内 将增加一种破称为"信任何尔蒙"的脑下垂体后叶激素,有助于产 生安心感。而这种信任只在人与人的组带联系中产生。

研究可知人际组带丰富则更好。这样便干获得来自他人的帮助和信息,曾有论文甚至得出选样的结论。前来探望的人越多、心脏病患者的寿命就越长。此外,加入工作、兴趣、学习等多个社团更好。但如果仅保持组带却在各领域内无任何变化、就会累积挫败感。因此、要想心满意足地度过漫长的人生,就要注重让生活富有变化。坚持做到每周总结、发现自己的任何一点心进步。

思考WHY与HOW对人生与事业均十分重要

以上主要阐述了保持多个与他人的纽带对实现幸福与康乐 生活的重要性。但这归根结底仅是方法论(WHAT)。日本人保 持健康的能力十分高,已经深知实现健康的方法论(WHAT)。



(WHAT). Nevertheless, before considering what to do in order to be healthy, it is important to think about why you want to live long (WHY) and how you want to live your life (HOW). If these two become clear, you should be able to see what you need to do yourself. "Wake up with hope, become absorbed in what you do, sleep with gratitude" is a scripture I saw in a temple before. To live an even better life, I try to ask myself things such as if I was able to become absorbed in something that day and if I was grateful to my family.

To think about WHY and HOW before WHAT is also important in business. I heard that Aeon is aiming to become a presence in which the stores are a "place of comfort for the soul" for the people of the community and is also taking on the field of digital technology. "A place of comfort for the soul" should not just be a place to fill a void, but a place to fulfill the spirit. In other words, is it that Aeon aims for the "wellbeing" of people who use its services and to be a presence that provides a healthy lifestyle? By pursuing how Aeon wants to be in society, I hope that services be it about the stores, digitalization or other policies are said to be "Aeon-like".

但思考怎样才能保持健康之前还有一点非常重要,即思考为什 么渴望长寿(WHY),如何度过自己的人生(HOW),如果能明 确这两点,自然而然便知道应如何做了。我曾在寺庙里见过的 一则标语——"满怀希望地醒来,忘我地度过一天,心怀感思 地人眠。"我为了让人生能活得更好,现在每天我都会扪心自 向,今天是吞有自自己投入之智。是否对家人表达了感谢?

在WHAT之前思考WHY和HOW,对于开展商务事业同样重要。听阅永旺旨在成为他民民众的"精神支柱",如今也向数码领域发起了挑战。"精神支柱"不是单纯满足所缺之物,而是让精神获得满足的沃土。相信永旺的目标正是为字用服务的顺客送去幸福与振乐生活,成为境供健康生活的重要存在。衷心希望永旺能不断追问如何立足干社会这一命题,在店铺、数码等所有战略中均实现具有永旺特色的服务。

3 /EON Magazine 2018 February Vol.60



Providing a Place Which Makes One Naturally

提供自然而然获得活力的场所

As the population composition ratio of Japan changes due to the declining birth rate and aging population, the type of customers that visit Aeon is also changing. In addition, health consciousness is growing beyond generations, therefore, Aeon is strengthening its efforts concerning health & wellness. The keyword being "predisease".

Aiming to contribute to the social issue of extending healthy life expectancy

Predisease refers to a condition of not being ill, but also one that cannot said to be healthy. An issue for a super aging society is extending "healthy life expectancy" which means being able to live on one's own without nursing care. The key to solving the issue is to of course stay healthy, but also to live life at the point right before getting sick. Japan is promoting the "Healthcare and Medical Strategy" as a national policy as it views the improvement of predisease as an effective means to extend healthy life expectancy. Local municipalities are also dealing with predisease. In November 2017, Kanagawa Prefecture and the World Health Organization (WHO) embarked on creating a global indicator for predisease. Aeon aims to become a base for health & wellness in the community to help improve predisease.

Up until now, Aeon has conducted environmental preservation activities such as tree planting and worked as a group in pursuit of "safety and security" of such things as products and store facilities. In addition, "health" has become an important theme and Aeon would like to solve the social issue of extending healthy life expectancy.

少子老龄化使日本的人口结构发生改变,光临水旺的顺客层 也随之情然变化。同时,鉴于多年龄层健康意识的日益上升, 水旺正不断加强在健康与保健领域的举措。其中的关键词便是 "亚姆康"

旨在为延长健康寿命这一社会性课题做出贡献

亚健康是指虽未生病但又无法称作健康的状态。超老龄社会 而对的一大课题是如何延长健康寿命,即无需他人护理并能独立 生活。想要解决这一课题,努力保持健康自不用说,在患病的如何 生活起到至关重要的作用。日本在"健康与医疗战略"中明确指出, 改善亚健康是整长健康寿命的有效手段,并将此作为国策大力推 进。2017年11月,神奈川县提出与世界卫生组织(WHO)共同制 定亚健康的世界标准,自治体也不断推进亚健康的应对举措。永旺 致力于为改善亚健康问题做贡献,努力成为地区健康与保健的重 要极点。

一直以来,永旺都举全集团之力投身植树等环保活动,始终 追求商品、店铺设施等的"安全与安心"。在此基础上,永旺将"健 康"定为今后的重要主题,希望能为延长健康寿命这一社会性课题

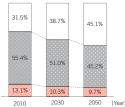
Happy

What is important is to make it possible for customers to enjoy healthy living. In order to do so, health maintenance and improvement of predisease is a given, but also to provide a full lineup of "products" and "services" that make every day exciting. Useful information and services that will promote the health of customers will also be provided at Aeon stores across Japan and proposals will be made for a mentally and physically healthy lifestyle. Various initiatives are also being developed so there are "factors" that will make customers look forward to visiting the stores and spending a fulfilling time. By making these initiatives even better, customers not only shop, but move their bodies and interact with other people in the community so that it becomes a place where people become naturally happy.

找到解决方案。我们十分重视让顾客在 享受愉悦的同时拥有健康生活。为此, 永旺除推出有助于维持健康、改善亚健 康的相关举措外, 还不断充实能让客户 每天都兴奋激动的各类"物品"与"服 务"。我们还通过遍布日本全国的永旺 店铺,提供有助于顾客健康的信息与服 务, 并为身心健康的生活方式献言献 策。同时永旺还推出了形式多样的各种 举措,例如丰富"活动"让顾客对光临 永旺充满期待:打造舒适空间让顾客能 在店内度过充实时光等。我们希望通过 不断深化上述举措, 让顾客在永旺内不 仅购物,还能活动身体或与同地区的近 邻相互交流,提供让顾客自然而然获得 活力的场所。

Japan's future population trend by age category (total population ratio)

日本各年龄段未来人口推测统计(总人口比)



☑ 0 to 14 years old ☑ 15 to 64 years old ☐ 65 years and older 0-14岁 65岁以上

Source: 2016 Annual Report on the Aging Society (Cabinet Office) 出处: 2016年版老龄社会自废书(内阁府)

Annual trend of national medical expenditures

国民医疗费的逐年变化 f(元月元) 45





Morning exercises being performed at the store (Aeon Style Kemigawahama) 店内推出的晨间早操 (Aeon Style 检见川滨)



A Place Where People Gather and Smiles are Born

打造人群汇集、笑颜绽放的美好空间

The participation and interaction within the local communities are indispensable for mental and physical health. Aeon plays that role with its stores and is strengthening the functions of stores

参与和交流地区社群是营造身心健康不可或缺的重要因素。 为让店铺发挥上述职能,永旺正大力加强店铺的功能建设。

Providing a variety of functions and opportunities to spend healthy time in stores

In 2013, Aeon Retail Co., Ltd. renovated and re-opened its Aeon Kasai Store (Tokyo) that had been in business for over 30 years to meet the needs of grand generation*1 (hereinafter G.G) customers. The reason being the clientele had changed with an increase in 55 years and older active seniors in the shopping area. The concept is to provide fulfilling ways to spend time and help resolve concerns about physical and financial well-being, isolation and nursing care which will lead to future security. There is also an abundance of functions and opportunities to help support a full and healthy lifestyle for customers.

One of the efforts is "asakatsu (morning activity)" in which the day can be started in a healthy way by using the morning time efficiently. Morning exercises are held at G.G concept stores and many customers have participated since it began. Customers that have participated in the morning activity have become "asatomo (morning friends)" and talk over breakfast at a café. As the relationships become closer, they go

在店铺提供实现健康生活的丰富功能和机会

2013年, Aeon Retail Co., Ltd.将经营30多年的永旺葛西店 (东京都)重新装修为满足"顶级年代(Grand Generation, 以下简称

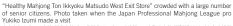
GG)^{***} 消费者需求的新店。此等是因为店铺 开业30年以来辦客属性逐渐变化, 廊園内55岁 以上的"活跃银发族(active senior)"群体不断 庞大。后铺推出两大理念:第一,充实个人 时间利用;第二,消除身体、经济等消极因索 玻对孤独、护理等不安、对未来感到安心。为金 面支援顾客的丰富生活,压制推出了有助于健 康生活的多种样功能和组合。

其中之一便是"晨间活动"——有效利用 早晨的时间开启健康的一天。G.G概念店推出





- POP and display method making predisease products easy to find 精心设计POP和陈列方式, 让有 助于改善亚健康的商品—目了然
- Checking physical condition at the free Salud Station in the store 在店內的免费健康站检查身体状况



众多老年人欢聚一堂的"健康麻将 东一曲松户西口店"。照片摄于日本职业麻将联盟的职业选手和泉由希子 符临健康麻将店当天



on trips together and create clubs in which new communities are formed. There are instances of people who used to stay at home but now put on makeup and take care of their appearance before visiting the stores and meeting friends. At the G.G concept stores, other events besides the morning activity are held in cooperation with the government, local community and other merchants. Efforts are being made to motivate the customers to come to the stores.

There are also efforts being carried out so that G.G customers become naturally more knowledgeable and conscious about their health while they are at the stores. For instance, there are POP displayed in the food sales areas which read "Let's eat vegetables". It is to resolve the issue of lack of vegetable intake together with reduced salt content products and smaller portion of cooked dishes and vegetables in a wide variety. These efforts are not just limited to food, but created throughout the store. In one corner of the health & beauty sales area, there is a Salud Station*0 which can be used free of charge for daily body maintenance. At the station, customers can use measurement devices to check their physical condition such as body composition, blood pressure and blood vessel age. In addition, health checkups and consultations are held in cooperation with local governments and hospitals at the event hall. This makes local health promotion services more accessible while getting shopping done.

The G.G concept stores not only provide products and services that satisfy G.G customers, but also for single people, child rearing parents, families and every generation. The eatable portioned food is convenient for single people, too. The "same day delivery" service which delivers products that were purchased that day is also popular with the parenting generation. Aeon Retail Co., Ltd. plans to develop 100 G.G concept stores by 2025 in commercial areas with many active seniors. The aim is to become not just a place to shop, but a presence like a community hall which is needed in the community.

It is also important to have hobbies for a spiritually rich life. There are also efforts to deepen exchanges with people through hobbies to make it useful for good health. In August 2017, Aeon Fantasy Co., Ltd. which operates amusement facilities opened "Ton Ikkyoku" a store where healthy mahijong can be enjoyed. Healthy mahijong can be enjoyed under the motto of "no drinking, no betting, no smoking". It is hoped that by moving the fingers and using one's brain, it will prevent dementia and nursing care and that it will become a place of communication and exchange. In November 2017, Aeon Fantasy conducted a business tie-up with the Japan Professional Mahjong League and plans to expand "Ton Ikkyoku" to 100 stores.

*2 "Salud" means "health" in Spanis

了發同操。自举办以来,众多顾客翻跃参与。参加晨间活动的顾客 成为"敲友"。在咖啡馆一边享用早餐一边愉快聊天,还随答交流的 深入,截灰们一起燃行。成立兴趣小组、全部的肚胖由比键生。有一位 曾经喜欢宅在家中的顾客。因为感受到与朋友见面的快乐,所以后来 一直精心化妆,注重穿着,兴高采烈地光临永旺。除晨间活动外, GG概念原还与政府、地区、交易方合作,每天推出丰富多彩的活动, 计这些举用能为顺客外临民能的动机。

我们想方设法让G.G顺客们能在停留店内的时间中,自然而然 地提高健康知识、帮助他们建立健康的生活习惯,例如在食品区、 我们设置了"多吃蔬菜"的POP标识,呼吁顾客弥补蔬菜摄人的不足, 同时增加了减盐食品、一顿超炉颜食及菠菜等品种。这样的实场建设 不仅周限于食品,而是遍布店内均净个角落。在健康与卖卖实场的 一角,我们设置了免费的健康站(Salud Station)**,希望为顾客每日 的身体护理提供帮助。同时,我们还准备了体脂仅、血压仅、血管 测龄位等测定设备,让顺客随时可以检查在意的身体状况。此外、 举办活动时我们还会邀请自治体、医院前未提供健康诊断、健康咨询 等服务。我们通过以上方式,方便顺客在野物归顺便享受地区的增进 健康服务。

除G.G鲷客群外, G.G概念店也提供特色商品和服务以满足 单身人士, 有儿家庭。多代家庭等各类顺客的资源求。你公分量的 食品方便单身人士享用。所购商品当天即可送货上门的"当日邮送" 受到有儿家庭的一般好评。Aeon Retail Co., Ltd. 计财格在活跃银发 族文的商额。到2025年前开设100家G.G概念店。我们的目标不 仅局限于每物, 更是成为如公民馆一样她区不可或缺价重要存在。

培养兴趣爱好对拥有内心丰富的人生也十分重要。永旺也推出 了让顾客通过兴趣加深交流、有益健康的诸多举措。运载娱乐设施的 Acon Fantasy Co., Ltd. 于2017年8月开设了克健康麻将的店铺 "东一曲"。健康麻将以"不喝酒、不赌博、不吸惯"为口号,提倡健康 玩麻将。活动指尖、开动大脑能预防老年施头、防止衰退至被他人护 理的状态。健康麻将作为以玩麻将为契机建立沟通的交流平台被寄 产厚型。该公司于2017年11月与日本职业麻将联盟达成业务合作 意向。"东一曲"计划将以100家店铺的规度逐步拓展。

7 ZEON Magazine 2018 February Vol. 60

^{*1} The "Grand Generation" is a concept that refers to the senior generation as the top class generation in life experience as advocated by Mr. Kundo Koyama



Welcafe is a place of relaxation for neighboring residents

Implementing initiatives to assist national policies and cooperating with local governments

Health promotion is an important issue for the country and regions. Therefore, Aeon is actively cooperating with local governments and regional organizations.

The Ministry of Health, Labour and Welfare is aiming to establish a "Communitybased Integrated Care System".* Welcia Yakkyoku Co., Ltd. has been establishing community spaces "Welcafe" within stores since 2015. Customers can use it freely as a rest space or a place to chat during their walks or shopping. Events are also held by local governments, companies and NPOs to communicate information about health, beauty, child rearing and nursing care. The aim is to create a cooperative society where people can live the ways they want in the area they are familiar with. Welcia Yakkyoku Co., Ltd. plans to increase the number of Welcafes to approximately 300 by the end of fiscal 2019 so that people in the communities can have a place to freely interact and a place where social issues can be solved together with the community.

In the "Smart Life Project" aimed at extending healthy life expectancy, the Ministry of Health, Labour and Welfare recommends "daily plus 10 minutes exercise". Aeon Mall Co., Ltd. has an "Aeon Mall Walking" program inside the mall which places importance on "safety and security" so that customers can exercise without being influenced by the weather. The mall walking at each mall since ten years ago has now expanded nationwide. Regular walking lessons are also held to encourage participation at some malls. There are also dedicated walking courses inside the mall with signs indicating the calories burned according to the distance walked so that customers can continue without having to push themselves too much. During FY 2017, 142 malls plan to improve walking conditions.

Aeon will continue to strengthen the function of the store to help promote good health. Along with the country and regions, Aeon will support customers so that they will be able to live long happy lives full of energy.

与自治体开展合作并推出有助于贯彻国家战略的举措

增进健康对于国家和地区都是重要的课题。为此、永旺积极推进

厚生劳动省提出了建设"地区总括型关爱系统"*的目标。Welcia Yakkyoku Co., Ltd.自2015年起在店内创设了社群空间"Welcafe"。 散步顺路或前来购物的顾客将这里作为休息与闲聊的好去处自由 享用。此外、"Welcafe"还邀请政府、企业、NPO等对象举办丰富活动。 发布健康美容、育儿护理等各类信息, 旨在构建共助型社会, 让当地 居民在久居习惯的地区拥有符合自身个性的人生。为创建让地区 民众轻松交流的平台,与地区力量协同合作解决社会课题, Welcia Yakkyoku Co., Ltd. 计划在2019年底前将"Welcafe"的店铺数量扩

厚生劳动省在以延长健康寿命为主旨的"智慧人生计划"中建议 "每天多运动10分钟"。Aeon Mall Co., Ltd.在保证"安全、安心"的 购物中心内推出了"永旺梦乐博体先走"活动 计顾客不受天气的影 响每天都能运动。大约10年前始于各店的此项举措如今已扩大至 日本全国。部分店内定期还会举办步行方式讲座、鼓励顾客多多参与。 同时, 为让顾客在体力的合理范围内坚持运动, 购物中心还将根据专 用走道、步行距离设置卡路里消耗显示牌, 计划2017年度内在142 家购物中心完善上述环境。

永旺今后将继续强化店铺功能, 为塑造健康发挥应有作用。 同时,我们也将携手国家和地区,帮助顾客拥有活力无限的美好生活。

^{*} As the baby-boomer generation will be over 75 years old around 2025, it is a structure that comprehensively ensures housing, health care, nursing care, prevention and livelihood support so that the elderly can live the rest of their lives in their own ways in environments familiar to them, even if they become heavily in need of long-term care. 故后要儿谢一代到2025年将澳75岁、到2025年前建成集居住、医疗、护理、预防和生活支援于一体的系统。让老年人即使陷入完全需要护理的状态。也能在久居习惯的地区按照自己的想法度过余生





Health portal site for employees

SPECIAL FEATURE With Health & Wellness as the Base: Supporting a Daily Lifestyle Full of Energy 特集 支援活力充沛的日常生活 作为健康与保健的据点

Aeon Health Management Declaration 永旰健康经营宣言

Aeon will support the health of employees and their families and will achieve the health and happiness of the local community together with employees

永肝为员工及其家人提供健康支援 同时与员工一道,努力实现地区社会的健康与幸福,

Management

Health Promotion Even in Business Management

在经营中同时增进健康

Aeon supports the health of customers as a business activity while promoting health management in helping employees stay healthy

永旺在事业活动中全力帮助顾客塑造健康,同时也推进健康 经营, 竭尽全力为员工提供健康支援,

Supporting the health of employees as part of the management strategy

"Health management" is to have an understanding of the employee's health from the viewpoint of management and take strategical action. By investing in the health of employees, it is expected to revitalize the organization by improving the vitality and productivity of employees and result in improved performance. Aeon believes employees are the center of corporate activities, so that they must be healthy mentally and physically to provide service that will bring good health and well-being to local customers. In January 2017, the "Aeon Health Management Declaration" was announced. In implementing the declaration, a Chief Health Officer was assigned to each group company to strengthen the management system.

Data health is the indicator for health management, In 2014, the national "Guidelines on Conducting Insurance Business Based on the National Health Insurance Act" was revised. In accordance, all insurers such as health insurance associations are requested to announce, implement and evaluate the "data health plan" in order to maintain and improve the health of the subscriber based on data analysis such as medical bills (receipts) or medical examination results, etc. from 2015. Prior to this, Aeon began health management of its employees using data from 2012. By providing advice to each employee based on the data, employees can make use of the information to improve their health. In addition, data is compiled for each company and is used to improve health management.

In February 2018, the Aeon Health Insurance Association, which has 83 group companies and approximately 170,000 employees, opened a health portal site for employees. The employees can easily check information about their health using their own computers and smartphones to help create healthy lifestyle habits. If improvement is recognized from the health examination result or health age*1, health points will be awarded which can be exchanged for WAON points*2. Efforts are being made so employees can improve their health while maintaining motivation.

The merit of Aeon performing health management is not only to improve the health of employees and corporate performance. If healthy lifestyle become habitual while working, good health can be maintained after retirement which will lead to the reduction of medical expenses for the country. Therefore, one of Aeon's goals is to lower the health age of the entire group by one year. By realizing the health management declaration, it will lead to the health of society as a whole.

作为经营战略的一环公司全力为员工提供健康支援

"健康经营"是指从经营海鱼老成员工的健康管理并开展战略性 实践。对员工进行健康投资,有助于提高员工的活力和工作效率, 激发组织活力,有望最终达到提升业绩的良好效果。永旺认为员工是 企业活动的关键,只有员工身心健康、长久稳定工作,才能提供为当地 顾客送去健康与幸福的服务。2017年1月 集团正式发布了《永旺健 康经营宣言》,并以此为契机设置了集团健康责任人,不断加强管理

健康数据是开展健康经营的重要指标。2014年, 日本对《基于 健康保险法实施保健事业的有关方针》进行了修改。随之、要求健康 保险组合等所有的保险人发布、实施并评价《健康数据计划》,为了维 护并增进参保人的健康, 从翌年的2015年起, 根据对诊疗明细单 (医疗费账单)、体检结果等数据的分析。永旺走在这一事业的前列, 从2012年起便活用数据启动了对员工的健康管理,基于数据为每一 位员工提供健康建议,从而让员工受益于增进健康举措。健康数据以 公司为单位统计, 也能为改善健康经营发挥作用。

2018年2月、83家集团企业、约17万名员工加入的永旺健康 保险工会开设了面向员工的健康门户网站、员工能使用自己的由脑 或智能手机轻松了解健康信息,由此形成健康的生活习惯。如检查结 果或健康年龄*1确认为有所改善,员工能获得健康积分并兑换成 WAON和分*2、 集团相方设法推出各种举措 希望员工能作为懒进 健康的主体始终保持动力, 积极投身增进健康的一系列工作。

永旺开展健康经营的益处不仅仅在于提升员工的健康和企业的 业绩。如果能在职业生涯中养成健康的生活习惯,退休后也积极维持 健康、最终将能实现降低国家医疗费用的目标。为此、永旺将集团 全体员工的健康年龄年轻一岁定为目标之一。我们将努力落实健康 经营官言,最终实现社会整体的健康。

¹ An index that excresses an individual's health condition by age. "Health age" is a registered trademark of the Japan Medical Data Center Co., Ltd. 进行年龄年分子, Heysty 75HB. " 电容钟学 3Jacon Medical Data Center Co. Ltd. 股边告客息. 12-The points can be exchanged to Asom's E-mocey "NAON" and used for shopping etc.

SUSTAINABLE GALS DEVELOPMENT GALS

To Fulfill a Cor porate Mission

为实现企业的使命

In the "Sustainable Development Goals (SDGs*1)" adopted by the United Nations. 17 goals were established that are common to the international community in pursuing a better life while protecting the planet's environment and the lifestyles of people. We would like to introduce AEON's activities which are related to SDGs..

联合国通过的"可持续发展目标 (SDGs*1)"制定了国际社会的17个共同目标 旨在不断追求丰富性 保护地球环境和人类生活。本期介绍永肝为实现SDGs的相关举措。





FSC®-Certified Wood



- 1. Ministop wooden framework completion 主体结构完工的Ministop
- 2. Completed wooden store (Ministop Fukaya Omaeda Store) 竣工的木结构店铺 (Ministop深谷小前田店)
- 3 FSC-certified timber waiting to be reused 可重利用的FSC认证未材

FSC (Forest Stewardship Council) certification is an international system which indicates timber and wood products that are beneficial to society and are environmentally-friendly.

Aeon has developed approximately 130 private brand FSC-certified products such as study notebooks and kleenex, however, the efforts to use FSC-certified material does not stop there.

The best policy for both the environment and business activities

In 2009, Ministop Co., Ltd., which is responsible for Aeon's small-sized store businesses, constructed a convenience store "Ministop Koshigaya Lake Town East Store" (Saitama Prefecture) using domestic FSC-certified timber making it the first commercial facility in Japan to acquire store certification. Since then, the number of stores constructed using the same kind of timber has increased to a total of 250 stores (as of the end of January 2018).

The unprecedented idea of "wooden convenience stores" took form when searching for an inexpensive alternative to the conventional steel construction. Furthermore, by utilizing timber produced under responsible forest management, it will lead to forest preservation. By procuring domestic timber, it is also possible to reduce the environmental burden of transport. That is why

FSC (Forest Stewardship Council: 森林管理委员会)是 对关爱环境,实现社会利益的木材及木材产品进行认证的国际

永旺推出了练习本。面巾纸等约130种自有品牌的FSC 认证商品 活用FSC认证材料的举措从商品扩大至其他领域。

环境保护和事业活动均采取最佳对策

开展永旺小型店事业的Ministop Co., Ltd.使用国产FSC 认证木材建成的便利店"Ministop越谷Lake Town东店" (埼玉县) 于2009年通过了FSC认证, 这是日本国内首家通过该认证的 商业设施。在此之后,使用同样木材建成的店铺扩大到约250家 (截至2018年1月底)

对比钢筋结构更廉价的施工方法进行摸索时,诞生了史无 前例的"木结构便利店"的创意, 采用在负责森林管理下生产出 的木材,有助于起到保护森林的作用。通过国内供应、又能降低

Making the best use of properly managed forest resources 活用经合理管理的森林资源

Ministop decided to use domestic FSC-certified timber for the framework of its stores.

First, Ministop has the certified timber prepared to meet store specifications and has kits created at the factory. As a result, the amount of waste material was greatly reduced at each store construction site. It also simplified the foundation work reducing CO₂ emissions by 33% during construction and the construction time was cut by about ten days (compared to steel construction). Basically, Ministop's "wooden convenience store" designs allow for environmentally-friendly and speedy store openings. By creating construction material kits, it is also possible to reuse material after a building is disassembled and the timber can be used for a long time. In January 2018, the first store made of domestic FSC-certified reused timber "Ministop Fukaya Omaeda Store" (Saitama Prefecture) was opened

As long as there are no restrictions on construction conditions such as the effects of the climate, newly opened Ministop stores will be made of wood. By Ministop continuing to be a stable buyer of certified timber, it will contribute to the management of sustainable forest resources.

What can be done to further spread efforts

Office supplies such as product tags, cardboard boxes for delivery, label stickers for the boxes, copy paper, etc. – there is an array of material that is indispensable for the sales activities of Aeon Group's stores and businesses.

Aeon Delight Co., Ltd. which procures these materials started handling FSC-certified products in 2005. The corrugated cardboard used by the Aeon brand "TOPVALU Gurinai" also uses FSC-certified products procured by Aeon Delight. Also, price tags using certified material can be seen attached to products such as clothing items and bags at Aeon stores.

The number of certified products handled by Aeon Delight Co., Ltd. is approximately 60 items (as of the end of January 2018). The lineup of certified products is also being increased so that businesses can use certified products as sales material to have them used even more.

In April 2017, Aeon formulated the "Aeon Sustainable Procurement Policy" and "Sustainable Procurement Goals for 2020". For paper, pulp and timber, the aim is to use 100% FSCcertified material for private brands in the major product categories such as study notebooks, toilet paper, paper towels, etc. by 2020. To protect the forests and conserve the environment. the use of FSC-certified material will be continued of course in products as well as in places not seen by customers.

因运输对环境产生的污染。基于上述原因 Ministop Co., Ltd. 决定采用国产FSC认证木材建造店铺的主体结构。

该公司首先在工厂根据店铺实际规格配备认证木材。通过 这一方式 大幅减少了各地店铺建设现场的废材 简化了基础 工程,工程期间二氧化碳排放量降低约33%,工期约缩短10天 (较比钢筋结构)。由此可见 Ministop Co., Ltd.的"木结构便利 店"是具有环保作用同时能加快开店速度的独特设计。匹配化让 建筑物分解后建材实现再利用。实现对木材的长久使用。2018 年1月,作为国产FSC认证木材的再利用店铺,"Ministop深谷 小前田店"(埼玉县)顺利开业

只要无气候影响等建筑条件的限制 Ministop Co... Ltd. 决定今后新开设的Ministop店铺均采用木结构。该公司希望成为 认证木材的稳定采购者 从而为管理森林资源做出持久性贡献。

为实现进一步普及的力所能及之事

商品采用的标签, 运输用的瓦楞纸, 纸箱上黏贴的运单, 复印纸等办公用品 对于永旺的集团店铺及事业所的营业活动 而言 不可或缺的资材备品可谓种类繁多

供应上述资材的Aeon Delight Co., Ltd.从2005年起开始 采用FSC认证产品。永旺自有品牌"TOPVALU Gurinai"的外包 装瓦楞纸也使用了该公司采购的FSC认证产品。在永旺店铺内, 价签采用FSC认证产品的服装、箱包等商品随处可见。

Aeon Delight Co., Ltd.共采用了约60种认证产品(截至 2018年1月底)。目前、该公司正不断增加认证产品的系列、让 事业者能将认证产品作为营业资材而非仅为商品大力推广

永旺于2017年4月制定了"永旺可持续采购方针"与"可持 续采购2020年目标"。在纸、纸浆、木材领域, 永旺希望在 2020年前 练习本 卫生纸 厨房纸巾等主要商品类的自有品 牌100%使用FSC认证材料。除商品外, 永旺致力于在顾客不 可见的领域也大力活用FSC认证材料,以实现保护森林、保护





- 4. Product tags using FSC-certified paper 采用FSC认证纸张的商品标签
- Expansion of FSC-certified products being handled 扩大采用FSC认证商品

Epicurean Delights

Food is what sustains a healthy life and is also culture portraying the natural features and values of each country

Where there is delicious food, there are people full of smiles. This issue features epicurean delights that bring smiles to the people of Japan, China and Laos, food to start the day.

饮食是让我们渡过健康生活的必要粮源,也是可以显示出各国风土 和价值观的文化。并且有美食的场所,洋溢着人们的笑脸。 本期向大家介绍给人们带来笑脸的日本,中国, 老挝的"一天的开始早餐"美味礼赞。





Morning Set Meal 早饭套餐

A nutritionally balanced traditional menu 营养均衡的传统食谱

Japanese food is registered as a UNESCO Intangible Cultural Heritage. The basic set "one soup and three dishes" is rice and soup with pickled vegetables, a main dish and two side dishes. A traditional morning table is set with grilled fish, boiled greens and stewed dishes. It is a healthy menu in which a good balance of various

被列入联合国教科文组织的无形文化遗产的日本料理 米饭和汤 咸草 加上 主菜、副菜2种的"一汁三菜"为其基本。日本传统的早餐饭桌会摆放烤鱼、拌青菜、煮食 等。是一种均衡地摄取各种营养成分的健康食谱。

Mantou 馒头

Staple food that is a steaming hot bun 刚蒸出来热乎乎的主食面包

"Mantou" is made by adding yeast to wheat flour, fermenting it and steaming the shaped dough. It is regarded as the roots of the Japanese sweet "bun", but originally it was a staple food rather than a snack. It is an indispensable breakfast food in northern China where the climate is not suitable for rice cultivation. It can be characterized by the floury taste and soft, chewy texture which is consumed with stir-fried food and soup

小麦粉加上酵母发酵、调整形状后蒸出来"馒头"。是日本的点心"馒头"的起源,本 不是零食而是主食。在不适合种植水稻的中国北部,早餐是必不可少的。其特征是小麦 粉的风味和嚼劲的口感,与炒菜和汤一起食用。





Khao Piak Khao Khao Piak Khao

Standard fast food \ 招牌快餐

In Laos where the eating out culture has developed, it is common to see people eating breakfast at food stands on their way to work. One of the popular standard menus is "Khao Piak Khao". Khao means "rice" and Piak means "wet". The chicken broth soup porridge can be topped with fried garlic, flavored vegetables or the topping of your choice

外食文化发达的老挝,在小吃摊上吃早饭后上班的人们的身影很引人注目。受欢迎的招牌菜单之一就是"Khao Piak Khao"。"Khao"是米、"Piak"是"湿了"的意思。用鸡骨等熬出来的汤做出的粥,上面加上依个人喜好的油炸





AEON SUSTAINABLE ACTIVITIES

Striving for a sustainable society, Aeon continues environmental preservation and social contribution activities with local communities 为创建可持续发展社会。与地区居民携手合作,不断继续开展环境保护和社会贡献活动。

Social Contributions 社会贡献

Safe Water for the Children of Cambodia and Myanmar

On December 8, Aeon 1% Club Foundation donated a total of 26,669,186 ven to the Japan Committee for UNICEF at the Cambodia and Myanmar embassies in Japan. The donation is a combination of contributions received from customers through the "AEON-UNICEF Safe Water Campaign" and from the Aeon 1% Club Foundation. Another part of the donation was part of the sales proceeds from "TOPVALU Natural Mineral Water" (500ml). The money will be used to install water supply facilities to protect the health and liveli-

为柬埔寨和缅甸的孩子们提供安全的水

公益财团法人永旺1%俱乐部干12月 8日在柬埔寨和缅甸两国的驻日本大使馆向 公益财团法人日本国际联合儿童基金捐赠 了共2,666万9,186日元。这笔捐款是通过 "永旺·UNICEF Safe Water 活动", 把顾客 募款和公益财团法人永旺1%俱乐部捐赠的 同额捐献金以及"TOPVALU 矿泉水" (500ml) 的销售额的一部分合在一起 将有效利用在 设置为守护孩子们的健康和生活的供水设施。



"AFON-LINICEE Safe Water Campaign" donation presentation ceremony (Royal Embassy of Cambodia in Japan) 实施了"永旺·UNICEF Safe Water 活动" 捐款的捐赠仪式(于柬埔寨大使馆)

Environmental Preservation 环境保护

Tree Planting at Aya Biosphere Reserve* "Aya Town Aeon Forest"

On November 4th, the AEON Environmental Foundation planted 1,200 saplings of trees native to the area with 200 volunteers at the "Aya Town Aeon Forest" in Aya Town, Higashimorokata-gun, Miyazaki Prefecture to create a new forest. Along with Aya Town, 15,000 trees have been planted in this forest. The forest was started with the signing of a cooperation agreement with Network of UNESCO Ecoparks in Japan in August 2017. The aim is the conservation of biodiversity and to be used as a place for the environmental

Sites registered by UNESCO as biosphere reserves aimed to balance conservation of ecosystems and sustainable utilization. Nine sites are registered in Japan.

在绫UNESCO ecopark (生物圖保护区)*的"绫町永旺森林"实施

公益财团法人永旺环境财团于11月4日在宫崎县东诸县郡绫町的" 绫町永旺森林"作为新的森林创造活动 与200名志愿者一起种植了自然 生长在本地区的1,200棵树苗。在这一森林从2013年开始与绫町一起种植 了1万5,000棵树木 2017年8月份和日本UNESCO ecopark network 缔结合作协议为契机 开始了这次的森林创造活动 是以生物多样性保全 和孩子们的环境教育的场所灵活运用为其目的。

*以生态系的保全和可持续利活用为目的,由联合国教科文组织认可其登录的地区。在日本国内登

"EV Chargers" Installed in 143 Malls in Japan to Promote Electric Vehicles (EV)

On November 10, Aeon Mall Co., Ltd. was the first Japanese company to participate in "EV100", an international business initiative which was established in the aim of promoting the use of EV and environmental improvement. In 2008, Aeon Mall installed an EV charger at Aeon Lake Town as the first domestic commercial facility to do so. In February 2018, EV chargers have been installed at all 143 domestically managed and operated shopping malls.* Along with creating an environment in which shopping can be done safely with EV, the introduction of the latest technology will be actively promoted to minimize the burden on the environment.

* Excluding some contract malls

对应电动汽车 (EV)的普及, 在国内全店 143家梦乐城设置了"EV充电器"

永旺梦乐城株式会社于11月10日以推 进EV的使用和环境整备为目标的国际商务提 倡而成立的"EV100"作为日本企业首次参 加。该公司已在2008年在永旺Lake Town作 为国内商业设施首次设置了EV充电器 2018 年2月 在其管理和运营的日本国内的所有的 店铺143家梦乐城完成了EV充电器的设置。 今后 将积极推进能安心使用FV进行购物的 环境整备的同时将引进最低限度抑制对环境 负荷的最新技术

*一部分委托的梦乐城除外



Example of EV charger installation at 在店铺停车场设置EV充电器之例



Join Hands and Foster the Power of Hometown "Nigiwai Tohoku" 相互联结, 感受来自故乡的力量, "活力东北"

Aeon is conducting a variety of initiatives in partnership with people across Japan and around the world, from the Tohoku region as the starting point, to work toward a future filled with smiles. 永旺为了建设充满欢笑的未来,以东北地区为起点,与日本各地、世界各国的大家携手开展了各种各样的活动。

Participation in "Tohoku Cotton Project 2017 Harvest Festival" in Higashi matsushima City in Miyagi Prefecture

Cox Co., Ltd., which develops casual fashion brands has participated in the "Tohoku Cotton Project" since 2012 as part of Tohoku reconstruction support and revitalization activities. The Tohoku Cotton Project is a comprehensive undertaking to revive the fields devastated by the Great East Japan Earthquake that are now heavily salinated and unfit for growing rice. The project cultivates the cotton and then spins, weaves and manufactures it into merchandise to sell. On November 18, Cox employees participated in the "Tohoku Cotton Project 2017 Harvest Festival" held at the Higashi matsushima Farm in Higashi matsushima City, Miyagi Prefecture and handpicked cotton with the local people. The harvested cotton is scheduled to be sold as clothing items in 2019.

宫城县东松岛市参加了"东北棉花计划 2017收获节"

开展休闲服装品牌的Cox Co., Ltd.作为 东北复兴支援·创生活动的一个环节从2012 年开始参加了"东北棉花计划"。这一计划是 在东日本大地震的海啸因盐害稻作困难的 农地 支援从棉花的栽培开始至纺织 面料化 商品化、销售所有的工序。11月18日、宫城 具东松岛市的东松岛农场举办了"东北棉花计 划2017收获节",该公司员工也参加,与当地 居民一起用手工收获了棉花。收获的棉花将使 用在2019年服装作为销售



Cotton Project 2017 Harvest Festival" 参加"东北棉花计划2017收获节"的员工

in Africa and Asia.

In Thinking About the Importance of Food and **Global Food Issues Taking Action With** "Onigiri (Rice Ball) Action"



实施了思考和实践饮食的重要性和世界粮食问题的 "Onigiri Action"

永肝干10月9日~22日期间在国内的"Aeon" "Aeon Style"约 400家店铺实施了"Onigiri Action 2017"。Aeon Topvalu Co.,Ltd.等 赞助企业把其相关商品销售额的一部分578万2.520日元捐赠给了 NPO法人Table For Two。通过该法人派送约29万人份的伙食给非洲 和亚洲的孩子们

Aeon's E-money "WAON" (Newly issued cards) 永旺电子货币"WAON"卡 (新发行)



Issued on October 13 "Tokachi Obihiro WAON 10月13日发行

Cumulative number of cards issued Approx 68.6 million (As of the end of Dec. 2017)

累计发行数量 达到 6.860 万张 (截至2017年12月底)







On December 21, "TOPVALU Hand-rolled Onigiri (Rice Balls)" went on sale using salmon and cod roe that is MSC-certified meaning that they are marine products which were caught by sustainable fishery.

Aeon participated as the first Asian retailer in "The Global Sustainable Seafood

Initiative (GSSI)". Aeon is promoting efforts to expand sustainable marine product procurement through increasing the number of MSC-certified products it handles. 12月21日开始销售了取得可持续的渔业捕捞的水产品MSC认证的红鲑鱼和明太子为食材

永旺作为亚洲零售业举首次参与了"全球可持续水产品的机构 (GSSI: The Global Sustainable Seafood Initiative)"。通过广泛使用MSC认证商品,推进可持续的水产品供应扩大之举,

Setting Food Waste Reduction Targets in Working Towards Realizing a Sustainable Society

Aeon has set food waste reduction targets to half the amount of 2015 by 2025 ahead of the "Sustainable Development Goals (SDGs)" 2030 target adopted by the United Nations. At the same time, there is a target to build over ten "food resource recycling models" by 2020 nationwide which recycle food waste into fertilizer and other resources.

为实现可持续社会,制定了削减食品废弃物的目标

永旺迎合联合国发布的"可持续开发目标 (SDGs)"的2030年 目标,首先制定了至2025年为止把食品废弃物比2015年削減一半的 目标 同时 建立把食品废弃物再利用等作为资源活用的"食品资源 循环模式", 还于2020年为止把这一模式在日本全国建立10处以上 为其目标

Development of preservation containers for the sales areas to call for food waste reduction

在食品卖场开展了保存容器,呼吁削减食品废弃物





Signing ceremony held at Aeon Mall Makuhari New City (second from left: Akinori Yamashita, Director, Executive Vice President and Executive Officer) 在永旺梦乐城幕张新都心实施的签署仪式 (照片左起第2位是山下昭典董事 执行副总裁)



Start of Empty-handed Bank Transaction Service with Fingerprint and Vein Biometric Authentication

Aeon Bank, Ltd. is the first domestic bank to introduce a service that allows bank transactions to be performed only with hiometric authentication. Operation has begun at five stores. A high level of security is realized by identifying the two elements of fingerprint and veins. Bank transactions can be carried out without the use of cash cards or PINs. The introduction of the service will be gradually expanded.

开始了只用指纹和静脉的生物验证特定本人 可空手进行银行交易的服务

Aeon Bank, Ltd.在日本国内银行举首次引进了只用生物认证可 进行银行交易的系统。用指纹和静脉两个要素可以特定本人实现高度 安全性,即使没有银行卡和密码、印章、证明本人文件等,也可以在 ATM机提取现金, 也可以在店内实施住址变更手续, 已在5家店铺 开始了运营, 今后将依次扩大在店铺引进。



Signing of Comprehensive Memorandum of Understanding on Sales Promotion Using Distribution and Retail Networks

Aeon Co., Ltd. has concluded a "Comprehensive Memorandum of Understanding on the Sales Promotion of Indonesian Products" with the Indonesian State Export Development Department In Indonesia, the first Aeon store opened in 2015 and the second one in 2017. Cooperation with the State Department will be strengthened by utilizing Aeon's distribution and sales networks which will continue to spread in Asia and the development of Indonesia's halal products.

缔结了灵活运用物流网和零售网 有关销售促进全面合作的备忘录

永旺株式会社与印度尼西亚国家出口发展局一起缔结了"有关印度 尼西亚商品的销售促进全面合作的备忘录"。在该国2015年开设了永旺 1号店、2017年开设了2号店。今后,灵活运用在亚洲扩展的永旺的物流 和销售网并开展该国的清直商品等 将强化与该局的合作



Conducting "The 7th Aeon-Doyuten Role Player National Contest"

Aeon-Doyuten* employees competed in hospitality skills such as grooming and language, product knowledge and recommendation ability to customers in a national role player contest that was held in Japan 30 finalists who won the preliminaries of each district from about 30,000 stores operated by 8,000 companies nationwide conducted role playing in a "recommend a product suitable for the customer" setting. Skills that had been cultivated were demonstrated.

举办了"第7届永旺同友店角色扮演大赛全国大会"

永旺举办了同友店*员工比拼仪容仪表和措辞、商品知识、对客人 的提案力等待客技术 角色扮演大寨全国大会 从全国约8 000家 公司 3万家店在各地区参加预选赛获胜的30名参赛者,设定"为顾客 推荐合适的商品"为主题实施了角色扮演。他们展示了其培养出来的技术。

Specialty stores in Aeon's shopping malls and general merchandise stores.
 在永田的胸物中心、综合報告讲班的专案店

Award winners of "The 7th Aeon-Dovuten Role Player National Contest" 在"第7届永肝同友店角色扮演大赛全国大会"的获奖者





Participating in the tree planting ceremony Domestic Trade, Cooperatives and Consumerism Minister YB Dato' Seri Hamzah Bin Zainudin (photo center) 马来西亚国内交易·协同组合·消费者省的 YB Dato' Seri Hamzah Bin Zainudin大臣(照片中央)也参加了纪念樟树活动



Aeon Big Malaysia Fifth Year Anniversary Ceremonial Tree Planting



Aeon Big (M) Sdn. Bhd. held a tree planting under the theme of "Thank you Malaysia" to commemorate five years since its establishment. 3,500 saplings of durian, mangosteen and other trees were planted in the durian producing area of Taiping. Perak State, 500 people participated including the Malaysia Domestic Trade. Cooperatives and Consumerism Ministry minister, local customers and junior high school students

Aeon Big马来西亚实施了为设立5周年纪念的植树活动

Aeon Big马来西亚为纪念创立5周年,实施了"Thank vou Malavsia" 为主题的植树活动。在榴莲产地之一的霹雳州太平与马来西亚国内交易、 协同组合:消费者省的大臣和地区顾客,中学生等500名人士一起,种植 了榴莲和山竹等约3.500棵树苗。



Issuing the First Integrated Report of Aeon Co., Ltd. "Aeon Report 2017"



Aeon Co. Ltd. has issued "Aeon Report 2017" which covers "sustainable management" that balances "growth of the group" and "development of society", and the medium-tolong term value creation story. There are integrated reports on financial information and environment and social contribution activities. It also explains Aeon's corporate stance and management philosophy in an easy-to-understand manner for stakeholders.

永旺株式会社发行了首次整合报告书"Aeon Report 2017"

永旺株式会社发行了兼顾"集团发展"和"社会发展"的"可持续 经营"和中长期可创造价值方针的"Aeon Report 2017"。整合记载了财 务状况和环境 · 社会贡献活动等信息、把永旺的企业形势和经营哲学 给股东们进行了浅而易懂的解说。







Aeon Mall Wuhan Jingiao 永肝梦乐城 武汉金桥

Opening of "Aeon Mall Wuhan Jingiao" in Wuhan City, Hubei Province, China



Aeon Co., Ltd. opened "Aeon Mall Wuhan Jingiao", its third store in Wuhan City, Hubei Province, China. With the general merchandise store "Aeon" as the key store, there are 200 specialty stores including 49 stores to open for the first time in Wuhan City. A new lifestyle will be proposed to customers through the "Bin Fen Shi Le Jie (restaurant area full of variety)" where food from around the world can be enjoyed and an indoor play area for children.

中国湖北省武汉市"永旰梦乐城 武汉金桥"盛大开业

永旺梦乐城株式会社在中国湖北省武汉市的第3家购物中心 "永旰梦乐城 武汉金桥"盛大开业, 以综合超市"永旰"为核心店铺 包 括在该市首次开店的49家店铺总共集结了约200家专卖店。设置了可 以享受到世界各地料理的餐厅街"缤纷食乐街"和面向孩子们的室内游 戏厅等,为顾客提案新的生活方式。



[Pure holding company]

AEON CO., LTD.

[General Merchandise Store Business]

AEON Retail Co., Ltd.

AEON Hokkaido Corporation

SUNDAY CO., LTD.

AEON KYUSHU CO., LTD.

AEON SUPERCENTER Co., Ltd.

AEON.com Co., Ltd. AEONBIKE CO.,LTD.

AEON Bakery Co., Ltd AEON LIQUOR CO.,LTD.

AEON RYUKYU CO.,LTD. MS Seika Center CO., LTD

ORIGIN TOSHU CO., LTD.

Shimizu Shoji Co., Ltd.

SHIMIZU STAFF CO., LTD. SHIMIZU HAISO CO., LTD.

TOPVALU COLLECTION CO., LTD.

Bon Belta Co., Ltd.

O U-any CO., LTD.

[Supermarket Business] MINISTOP CO., LTD.

United Super Markets Holdings Inc.

Maxvalu Nishinihon Co., Ltd. Maxvalu Tohoku Co., Ltd.

Maxvalu Tokai Co., Ltd.

Maxvalu Chubu Co., Ltd.

Maxvalu Hokkaido Co., Ltd.

Maxvalu Kyushu Co., Ltd.

Inageya Co.,Ltd. Belc CO.,LTD.

WonderCorporation Co.,Ltd.

A · Colle CO., LTD.

Us Biz Support Co., Ltd ALTY FOODS Co., Ltd.

AEON SAVEUR Co., Ltd.

AEON BIG CO., LTD

AEON MARKET CO., LTD.

OrangeFoodCourt, Inc

The Kagoshima Sunrise Farm Inc.

KASUMI CO.,LTD.

KASUMI GREEN CO.,LTD. KYOEI AUTOMALL AND INSURANCE CO.,LTD.

KOHYO CO LTD

SANYO MARUNAKA CO.,LTD.

Food Quality Control Center, Co., Ltd.

The Daiei, Inc.

Daiei SpaceCreate Co., Ltd NAKAGO Co., Ltd.

Network Service Co., Ltd.

Bio C' Bon Japon CO., LTD.

BIG-A CO.,LTD.

Bonte, Inc

My Basket CO.,LTD

MAXVALU KANTO CO., LTD.

MAXVALU NAGANO CO., LTD.

MAXVALU HOKURIKU CO., LTD.

MAXVALU MINAMI TOHOKU CO., LTD.

The Maruetsu,Inc.

Maruetsu-Development Co., Ltd.

Maruetsu Fresh Foods Co., Ltd.

marunaka CO.,LTD.

Marno Co., Ltd.

Red Cabbage Co., Ltd.

THE LOBELIA, Inc.
ROSE CORPORATION CO.,LTD.

MINISTOP KOREA CO., LTD.

MINISTOP VIETNAM COMPANY LIMITED

The Maruetsu (Hong Kong), Co., Ltd.

Maruetsu (Wuxi) Co., Ltd.

Aeon Maxvalu (Guangzhou) Co., Ltd. Aeon Maxvalu (Jiangsu) Co., Ltd.

Aeon Maxvalu (Qingdao) Co.,Ltd.

QINGDAO MINISTOP CO.,LTD.

O Seibu Co..Ltd

O TENDAI CO., LTD.

O Japan Education Center for Future Retailing, Inc.

O ROBINSONS CONVENIENCE STORES, INC.

[Drugstore & Pharmacy Business] WELCIA HOLDINGS CO., LTD.

Medical Ikkou Co., Ltd.

TSURUHA HOLDINGS Inc.

KUSURI NO AOKI HOLDINGS CO., LTD.

WELCIA KAIGO SERVICE Co., Ltd. WELCIA YAKKYOKU Co., Ltd.

SHIMIZU YAKUHIN CO.,LTD.

B.B.ON Co.,Ltd.

Welcia-BHG (Singapore) Pte. Ltd. Lianhua merrylin business (Shanghai) limited company

O Welpark Co., Ltd.

O ZAG ZAG Co., Ltd.

[Financial Services Business]

AEON Financial Service Co., Ltd.

AEON CREDIT SERVICE(ASIA)CO., LTD.

AEON THANA SINSAP (THAILAND) PLC. AEON CREDIT SERVICE(M)BERHAD

AEON REIT Investment Corporation

AEON BANK, LTD.
AEON CREDIT SERVICE CO., LTD.

AEON S.S.Insurance CO., LTD.

AEON HOUSING LOAN SERVICE CO.,LTD.

AEON Product Finance Co.,Ltd.

AEON INSURANCE SERVICE CO., LTD. AEON Reit Management Co., Ltd.

ACS Credit Management Co.,Ltd.

FeliCa Pocket Marketing Inc.

ACS Leasing Co.,Ltd.

ACS CAPITAL CORPORATION LTD.

AEON Insurance Service (Thailand) Co., Ltd. ACS SERVICING(THAILAND)CO.,LTD.

ACS TRADING VIETNAM CO.,LTD.
AEON CREDIT SERVICE INDIA PRIVATE LIMITED

AEON CREDIT SERVICE (PHILIPPINES) INC

AEON CREDIT SERVICE SYSTEMS (PHILIPPINES) INC.

AEON Leasing Service (Lao) Company Limited

AEON SPECIALIZED BANK (CAMBODIA) PUBLIC LIMITED COMPANY AEON MICROFINANCE (MYANMAR) CO.,LTD.

ATS Rabbit Special Purpose Vehicle Company Limited

PT.AEON CREDIT SERVICE INDONESIA

AEON MICROFINANCE (SHENYANG) CO., LTD.

AEON MICRO FINANCE (SHENZHEN) CO.,LTD. AEON CREDIT SERVICE(TAIWAN)CO., LTD.

AEON CREDIT CARD(TAIWAN)CO., LTD.

AEON MICRO FINANCE (TIANJIN) CO., LTD.

AEON INSURANCE BROKERS(HK)LIMITED

AEON Financial Service (Hong Kong) Co., Ltd.
AEON CREDIT GUARANTEE(CHINA)CO.,LTD.

AEON INFORMATION SERVICE(SHENZHEN)CO.,LTD.

[Shopping Center Development Business]

AEON Mall Co., Ltd.

AEON TOWN Co.,Ltd.

AEON MALL KIDSDREAM INC. AEON REAL ESTATE INFORMATION Co.Ltd.

OPA CO.,LTD. AFON MALL HIMLAM CO. LTD.

AEON MALL VIETNAM CO., LTD.

AEON MALL (CAMBODIA) CO., LTD

AEON MALL (NANTONG) BUSINESS MANAGEMENT CO.,LTD.

PT. AEON MALL INDONESIA PT. AMSL DELTA MAS

PT. AMSL INDONESIA

AEON MALL EDZ (WUHAN) BUSINESS MANAGEMENT CO., LTD.

AEON MALL SUNAN (SUZHOU) BUSINESS MANAGEMENT CO., LTD. AEON MALL YOUYA (BEIJING) BUSINESS MANAGEMENT CO., LTD.

AEON MALL YOUYA (TIANJIN) BUSINESS MANAGEMENT CO., LTD. AEON MALL (GUANGDONG) BUSINESS MANAGEMENT CO., LTD.

AEON MALL (GUANGZHOUBAIYUN) BUSINESS MANAGEMENT CO., LTD. AEON MALL (HUBEI) BUSINESS MANAGEMENT CO., LTD.

AEON MALL (JIANGSU) BUSINESS MANAGEMENT CO., LTD.

AEON MALL (SANHE) BUSINESS MANAGEMENT CO.,LTD.

AEON MALL (SUZHOU) BUSINESS MANAGEMENT CO., LTD.

AEON MALL (TIANJIN) BUSINESS CO., LTD.
AEON MALL (YANTAI) BUSINESS MANAGEMENT CO., LTD.

AEON MALL (CHINA) BUSINESS MANAGEMENT CO., LTD.

AEON MALL (CHINA) CO.,LTD. AEON MALL (ZHEJIANG) BUSINESS MANAGEMENT CO.,LTD.

AEON MALL (WUHAN) BUSINESS MANAGEMENT CO., LTD.

[Services & Specialty Store Business] (Service Business)

AEON DELIGHT CO., LTD.

AEON Fantasy Co., Ltd.

ZWEI CO., LTD.

AEON Eaheart Co., LTD.

AEON ENTERTAINMENT CO.,LTD.

AEON CULTURE CO.,LTD. AFON COMPASS CO. LTD.

AEON DELIGHT ACADEMY CO., LTD. AEON DELIGHT SECURITY CO., LTD.

AEON LIFE CO.,LTD. A to Z Service Co., Ltd.

KAJITAKU Co., Ltd.

Kankyouseibi Co., Ltd Kantouengineering CO., LTD.

General Services, Inc

DO SERVICE CO., LTD. Hakuseisha CO.,LTD.

Reform Studio Co., Ltd. AEON DELIGHT (MALAYSIA) SDN.BHD.

AEON DELIGHT (VIETNAM) CO., LTD. AEON Fantasy Group Philippines, INC.

AEON Fantasy Holdings (Thailand) Co., Ltd.

AEON FANTASY (MALAYSIA) SDN.BHD.

AEON Fantasy (Thailand) Co.,Ltd.

AEON FANTASY VIETNAM CO., LTD

J-Horizons Travel (M) Services Sdn. Bhd. PT AEON FANTASY INDONESIA

Suzhou City Gaoyong Comprehensive Facility Management Service Co., Ltd.

SUZHOU SHANGPIN Washing Service Co., Ltd

SUZHOU ALLIANCE PROPERTY MANAGEMENT CO.,LTD.

AEON Fantasy(China)Co., Ltd.

AEON EAHEART RESTAURANT (QINGDAO) CO., LTD

AEON DELIGHT (Jiangsu) Comprehensive Facility Management Service Co., Ltd AEON DELIGHT(SHANGHAI) MANAGEMENT CO.,LTD.

AEON DELIGHT(CHINA)CO..LTD.

Aeon Delight Teda(Tianjin) Comprehensive Facility Management Service Co.,Ltd.

Suzhou Aeon Delight Security Service Co.,Ltd

WUHAN XIAOZHU HOTEL MANAGEMENT SERVICE CO.,LTD.

Wuhan Xiaozhu Comprehensive Facility Management Service Co., Ltd. (Specialty Store Business)

GFOOT CO., LTD.

COX CO., LTD. Taka:Q Co., Ltd.

Abilities JUSCO Co., Ltd. AEON FOREST CO., LTD.

AEON PET CO.,LTD AEON BODY Co., Ltd

Claire's Nippon Co., Ltd.

Cosmeme CO., LTD

Talbots Japan Co., Ltd Branshes Co. Ltd

PRESTIGE SHOES CO.,LTD.

MIRAIYA SHOTEN CO., LTD. Mega Sports Co., Ltd.

MEGA PETRO Co., Ltd LAURA ASHLEY JAPAN CO., LTD.

AT Japan Co., Ltd. R.O.U CO., LTD

BLUE GRASS(SHANGHAI)CO., LTD.

LAURA ASHLEY ASIA CO., LIMITED NUSTEP (BEIJING) TRADE CO., LTD.

TAIWAN LAURA ASHLEY CO., LTD. Talbots China CO., Ltd

PET CITY (BEIJING) CO., LTD [International Business]

(China)

AFON (CHINA) CO. LTD.

AEON Stores (Hong Kong) Co., Limited

GUANGDONG AEON TEEM CO., LTD. QINGDAO AEON DONGTAI CO., LTD.

AEON South China Co., Limited AEON EAST CHINA (SUZHOU) CO., LTD.

AEON (HUBEI) CO., LTD.

BEIJING AEON CO., LTD.

(ASEAN) AEON ASIA SDN. BHD.

AEON CO. (M) BHD.

AEON BIG (M) SDN. BHD. AEON INDEX LIVING SDN. BHD.

AEON ORANGE COMPANY LIMITED

AEON VIETNAM Co., LTD AEON (CAMBODIA) Co.,Ltd.

AEON(Thailand) CO., LTD.

DONG HUNG INVESTMENT DEVELOPMENT CONSULTANCY JOINT STOCK COMPANY LIMITED PT.AEON INDONESIA

FIRST VIETNAM INVESTMENT JOINT STOCK COMPANY [Shared Function Companies and Other]

O YAMAYA CORPORATION

AEON Integrated Business Service Co., Ltd. AEON AGRI CREATE Co., Ltd.

AEON GLOBAL SCM CO., LTD. AEON TOPVALU CO., LTD.

AEON FOOD SUPPLY Co., Ltd. AEON MARKETING CO., LTD.

Cordon Vert CO., LTD. Research Institute For Quality Living Co., Ltd.

AEON GLOBAL SCM SDN.BHD. AEON TOPVALU MALAYSIA SDN.RHD

AEON TOPVALU (HONG KONG) CO., LIMITED AEON TOPVALU (THAILAND) CO.,LTD.

AEON TOPVALU VIETNAM COMPANY LIMITED

AEON Integrated Business Service CHINA Co.,Ltd. Tasmania Feedlot Pty. Ltd.

AEON Global SCM(Beijing)Co.,Ltd. AEON TOPVALU (CHINA) CO., LTD O AEON Demonstration Service Inc

■ AEON 1% Club Foundation ■ AEON Environmental Foundation

■The Cultural Foundation of Okada

As of the end of November 2017