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NEWS RELEASE



February 14, 2025 AEON CO., LTD.

Organizational and Personnel Changes

AEON CO., LTD. announces that its Board of Directors has decided on organizational reforms and personnel changes.

1. Organizational Reform (Effective March 1)

(1) A new role, 'Chief Business Structure Reform Officer,' will be created reporting to the Director, President, and Representative Executive Officer, overseeing Strategy, Green Transformation (GX), Secretarial Office, and Corporate Communications Department.

(2) To enhance supply chain management (SCM) by overseeing an integrated process from product development to logistics, product and logistics function will be consolidated into a new position, 'Chief Merchandising and Logistics Officer.'

| New position | Current position | Name |
|---|---|-------------------|
| Chief China Business Officer | Chief Digital Business Officer | Yuki Habu |
| Chief Merchandising and Logistics Officer | Chief Merchandising Officer | Mitsuko Tsuchiya |
| Chief Digital Officer | AEON CO., LTD. Advisor | Jerry Black (*) |
| Chief Supermarket Business Officer | Chief General Merchandise Store Business, and President and Representative Director of AEON Retail Co., Ltd. | Takemi Ide |
| Chief General Merchandise Store Business Officer | Chief Vietnam Business Officer, and President of AEON VIETNAM CO.,LTD. | Yasuyuki Furusawa |
| Chief Business Structure Transform Officer | Chief Strategy Officer | Motoyuki Shikata |
| Chief Vietnam Business Officer | Chief Logistics Officer, and President of AEON GLOBAL SCM Co., Ltd. | Daisuke Tezuka |
| President of AEON (CHINA) CO., LTD. | Chief China Business Officer, and President of AEON (CHINA) Co., Ltd. | Toshiya Goto |

2. Reassignment of Executive Officers (Effective March 1)

(*) Newly promoted/appointed

3. Personnel Changes of Officers (Effective March 1)

| New position | Current position | Name |
|------------------------------------|---------------------------------------|-----------------------|
| Health & Wellness Business Officer | AEON CO., LTD. Advisor | Kunihiko Hisaki (*) |
| Strategy Officer | President of AEON MARKETING CO., LTD. | Yoshiyuki Sakurai (*) |
| GX Officer | President of OPA co.,ltd. | Yuko Watanabe (*) |

(*) Newly promoted/appointed

4. Biographies of the New Executive Officers

Name: Jerry Black Date of Birth: May 29, 1959

| Jan. 1995 | Joined Kurt Salmon Associates |
|-----------|--|
| Jan. 2006 | President of the Consumer Products Sector, Kurt Salmon Associates |
| Jan. 2008 | CEO, Kurt Salmon Associates |
| May 2009 | Executive Officer, Chief Group Strategy / IT Officer and Chief Asia Operations Officer, AEON CO., LTD. |
| Mar. 2010 | Executive Officer, Chief ASEAN Business Operation Officer, and |
| | Group IT / Digital Business Operations Officer and Chief Group Strategy Officer, AEON CO., LTD. |
| Mar. 2011 | Senior Managing Executive Officer, Chief Group Strategy Officer, and |
| | Group IT / Digital Business Operations Officer, AEON CO., LTD. |
| Mar. 2012 | Senior Managing Executive Officer, President's Assistant, and |
| | Chief Group Strategy / Degital / IT Officer, AEON CO., LTD. |
| Mar. 2013 | Senior Managing Executive Officer, President's Assistant, and |
| | Chief Group Strategy / Degital / IT / Marketing Officer, AEON CO., LTD. |
| Mar. 2014 | Senior Managing Executive Officer, Chief Merchandising Officer, and |
| | Chief Digital Shift Promotion Officer, AEON CO., LTD. |
| Feb. 2015 | Executive Officer, Chief Digital Business Officer, AEON CO., LTD. |
| Mar. 2016 | Director, Vice President Executive Officer, Chief Omnichannel Officer of AEON Retail Co., Ltd., and |
| | Chief Overseas Affairs Officer of AEON CO., LTD. |
| Apr. 2017 | Advisor, AEON CO., LTD. (current position) |

5. Biographies of the New Chief Officers

Name: Kunihiko Hisaki Date of Birth: Aug 22, 1954

| Apr. 1977 | Joined JUSCO Co., Ltd. (now AEON CO., LTD.) |
|-----------|--|
| Feb. 2000 | General Manager of Health & Beauty Care Product Division, AEON CO., LTD. |
| May 2002 | Director, AEON CO., LTD. |
| May 2003 | Executive Officer, AEON CO., LTD. |
| May 2004 | Managing Director, AEON CO., LTD. |
| May 2006 | Senior Managing Director, Chief Merchandising Officer, and |
| | General Manager of Home Furnishing, AEON CO., LTD. |
| Aug. 2008 | Executive Officer, Chief Group Merchandising Officer, AEON CO., LTD. |
| May 2013 | Director, Senior Managing Executive Officer, Chief Merchandising Officer, |
| | AEON Retail Co., Ltd. |
| May 2014 | Director, Vice President Executive Officer, Chief Merchandising Officer, |
| | AEON Retail Co., Ltd. |
| Mar. 2017 | Director, Vice President Executive Officer, Officer in Charge of Special Missions, |
| | AEON Retail Co., Ltd. |
| Mar. 2020 | Advisor, AEON CO., LTD. (current position) |

Name: Yoshiyuki Sakurai Date of Birth: Jul. 8, 1971

| Jul. 2013 | Joined AEON CO., LTD. |
|-----------|-----------------------|
|-----------|-----------------------|

Jul. 2014 GMS Reform Strategic Promotion Project, AEON CO., LTD.

Sep. 2015 Business Development Department, AEON CO., LTD.

May 2018 Director, Vice President, AEON AGRI CREATE Co.,Ltd.

Mar. 2019 President, Representative Director, AEON MARKETING CO., LTD. (current position)

Name: Yuko Watanabe Date of Birth: Feb. 23, 1975

| Apr. 1995 | Joined JUSCO Co., Ltd. (now AEON Co., Ltd.) |
|-----------|---|
| Aug. 2014 | AEON LakeTown Revitalization project, AEON MALL Co., Ltd. |
| Apr. 2015 | Leasing Division, General Manager of North Kanto and Niigata Leasing, |
| | AEON MALL Co.,Ltd. |
| Apr. 2016 | Leasing Division, General Manager of Apparel Leasing, AEON MALL Co., Ltd. |
| Mar. 2018 | General Manager of New Leasing Development, AEON MALL Co., Ltd. |
| Mar 2021 | President Representative Director OPA co. Itd (current position) |

Mar. 2021 President, Representative Director, OPA co., ltd (current position)

6. Structure from March 1, 2025 onward

Executive Officers

| Position | Job Title | Name |
|---|---|-------------------|
| Director, Chairman and Representative Executive Officer | | Motoya Okada |
| Director, President and Representative Executive Officer | | Akio Yoshida |
| Director, Executive Vice President and Executive Officer | Chief China Business Officer | Yuki Habu |
| Director, Executive Vice President and Executive Officer | Chief Merchandising and Logistics Officer | Mitsuko Tsuchiya |
| Executive Vice President and Executive Officer | Chief Digital Officer | Jerry Black (*) |
| Executive Vice President and Executive Officer | Chief Human Resources and AEON Living Zone Promotion, Supervisor of Risk Management | Hiroyuki Watanabe |
| Executive Officer | Chief Supermarket Business Officer | Takemi Ide |
| Executive Officer | Chief General Merchandise Store Business Officer | Yasuyuki Furusawa |
| Executive Officer | Chief Discount Store Business Officer | Manabu Oike |
| Executive Officer | Chief Business Structure Transform Officer | Motoyuki Shikata |
| Executive Officer | Chief Business Development and Branding Officer | Tsukasa Ojima |
| Executive Officer | Chief Financial and Business Management Officer | Hiroaki Egawa |
| Executive Officer | Chief Malaysia Business Officer | Naoya Okada |
| Executive Officer | Chief Vietnam Business Officer | Daisuke Tezuka |
| Executive Officer | President of AEON (CHINA) CO., LTD. | Toshiya Goto |

(*) Newly promoted/appointed

Chief Officers

| Job Title | Name |
|------------------------------------|--|
| ASEAN Business Officer | Yasutsugu Iwamura |
| Services Business Officer | Nobuyuki Fujiwara |
| Specialty Stores Business Officer | Takashi Miura |
| Business Management Officer | Shuichi Kogo |
| Risk Management Officer | Koji Tsusue |
| Health & Wellness Business Officer | Kunihiko Hisaki (*) |
| Strategy Officer | Yoshiyuki Sakurai (*) |
| GX Officer | Yuko Watanabe (*) |
| | ASEAN Business Officer Services Business Officer Specialty Stores Business Officer Business Management Officer Risk Management Officer Health & Wellness Business Officer Strategy Officer |

(*) Newly promoted/appointed