

August 8, 2025
AEON CO., LTD.

AEON to Issue First Corporate Bonds for Individual Investors

AEON CO., LTD. (hereinafter "AEON") has decided to issue its first corporate bonds for individual investors.

1. Purpose and Background of the Individual Investor Corporate Bonds

AEON's vision is to "create a future lifestyle that leads to a smile for each and every person." We hope that the customers who shop at our stores every day will join us in shaping this future as our shareholders. Guided by the voices of our customers, who are also our shareholders, we strive to manage our business from their perspective.

To achieve this vision, we are driving the five reforms set out in our mid-term business plan, promoting our green strategy, and reshaping our business portfolio, while pursuing various capital policies and growth investments.

We have decided to issue AEON's first corporate bonds for individual investors to foster broader understanding of these initiatives and to collaborate with our customers in promoting a circular and sustainable management approach that connects AEON's growth in local communities with the prosperity of those communities, which represents our ideal vision for 2030. We also plan to issue corporate bonds for institutional investors.

Through our diverse businesses that support everyday life, AEON Group contributes to the happiness of every individual and the sustainable development of society, working to create a future filled with smiles around the world.

2. Overview of the Individual Investor Corporate Bonds

Maturity	7 years
Total Issuance Amount	60 billion yen
Interest Rate	To be determined
Preliminary Terms	From 1.650% to 2.250%
Date of Preliminary Terms Determination	August 8, 2025 (Fri)
Date of Final Terms Determination (planned)	August 29, 2025 (Fri)
Payment Date (planned)	September 17, 2025 (Wed)
Application Unit	1 million yen
Lead Managing Underwriters	Mizuho Securities Co., Ltd. (Administrative Lead Managing Underwriter); Nomura Securities Co., Ltd.; SMBC Nikko Securities Inc.; Daiwa Securities Co., Ltd.; Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.
Managing Underwriters	SBI Securities Co., Ltd.; Okasan Securities Co., Ltd.

This notice is a public announcement concerning the issuance of corporate bonds for individual investors and is not intended as a solicitation for investment.

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