



July 22, 2026
AEON CO., LTD.

AEON to Issue Corporate Bonds for Individual Investors

AEON CO., LTD. (hereinafter “AEON”) has decided to issue corporate bonds for individual investors.

1. Purpose and Background of Corporate Bonds for Individual Investors

AEON's vision is to "create a future lifestyle that leads to a smile for each and every person." We hope that the customers who shop at our stores every day will join us in shaping this future as our shareholders. Guided by the voices of our customers, who are also our shareholders, we strive to manage our business from their perspective.

To achieve this vision, under the new Medium-term Plan starting in FY2026, we are focusing on maximizing the platform built under the previous Medium-term Plan and driving sustainable improvement in earnings power and capital efficiency through strategic resource allocation and structural reform.

We have decided to issue corporate bonds for individual investors again this year as part of efforts to foster broader understanding of these initiatives and, beginning at the milestone of 2026—the 100th anniversary of our incorporation—to collaborate with our customers and a wide range of other stakeholders in pursuing sustainable growth together. We also plan to issue corporate bonds for institutional investors.

Through our diverse businesses that support everyday life, AEON Group contributes to the happiness of every individual and the sustainable development of society, working to create a future filled with smiles around the world.

2. Overview of the Individual Investor Corporate Bonds

Maturity	7 years
Total Issuance Amount	70 billion yen
Interest Rate	To be determined
Preliminary Terms	From 2.700% to 3.300%
Date of Preliminary Terms Determination	July 22, 2026 (Wed)
Date of Final Terms Determination (planned)	August 7, 2026 (Fri)
Payment Date (planned)	August 28, 2026 (Fri)
Application Unit	1 million yen
Lead Managing Underwriters	Mizuho Securities Co., Ltd. (Administrative Lead Managing Underwriter); SMBC Nikko Securities Inc.; Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.; Nomura Securities Co., Ltd.
Managing Underwriters	SBI Securities Co., Ltd.; Daiwa Securities Co. Ltd.; Okasan Securities Co., Ltd.

This notice is a public announcement concerning the issuance of corporate bonds for individual investors and is not intended as a solicitation for investment.

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